



Invitation to 2026 Annual General
Meeting of Shareholders
Bangkok Chain Hospital Public Company Limited

Thursday April 23, 2026 at 10.00 a.m.

via Electronic Meeting (E-AGM)

E-AGM system shall be opened for registration at 8:00 a.m.



โรงพยาบาลเกษมราษฎร์
KASEMRAD HOSPITAL



โรงพยาบาลเกษมราษฎร์
KASEMRAD INTERNATIONAL



โรงพยาบาลเวिल्ด์เมดิคอล
World Medical Hospital



โรงพยาบาลการุญเวช
KARUNVEJ HOSPITAL

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บริษัท บางกอก เซน ฮอสปิทอล จำกัด (มหาชน)

Bangkok Chain Hospital Public Company Limited

BCH. 028/2026

March 20, 2026

Subject: Invitation to 2026 Annual General Meeting of Shareholders

To: Shareholders
Bangkok Chain Hospital Public Company Limited (“BCH”)

- Enclosures:
1. Annual report 2025 (Form 56-1 One Report) presented in QR code format
 2. Registration form for attending the E-AGM through Electronics Meeting
 3. Proxy Form B
 4. Information of the Independent Directors to be used with proxy of shareholder
 5. Rules for attending the Shareholders' Meeting via electronic media (E-AGM)
 6. The Company's Articles of Association regarding the Shareholders' Meeting and voting procedures
 7. Information of the auditors
 8. Information of proposed directors in replacement of those retiring by rotation
 9. Definition of “Independent Director”
 10. Information of the amendment and addition of the Company's objective
 11. Map of the broadcasting location of the meeting via electronic media (E-AGM)

The Board of Directors of Bangkok Chain Hospital Public Company Limited (the “Company”) adopted a resolution to convene the 2026 Annual General Meeting of Shareholders, to be held on Thursday April 23, 2026 at 10:00 a.m. via Electronic Meeting (E-AGM) (E-AGM system shall be opened for registration at 8:00 a.m.), according to the Emergency Decree on Electronic Meeting B.E. 2563 (2020) and other related laws and regulations. The meeting shall be broadcasted from Bangkok Chain Hospital Public Company Limited, Head office No.44 Moo 4, Chaengwattana Road, Pakkret, Nonthaburi, to consider the following agendas:

Agenda 1 To acknowledge the result of the Company's operations for the year 2025

Purpose and Rationale: The Company has summarized the performance as well as significant changes in 2025 as shown in the Annual Report 2025 (Form 56-1 One Report) presented in QR Code format.

Opinion of the Board: The Board of Directors recommended that the result of the Company's operations, for the year 2025, should be proposed to the Meeting of Shareholders for acknowledgement.

Voting: This agenda is for shareholders' information; thus, voting is not required.

Agenda 2 To consider and approve the Company's financial statements for the year ended December 31, 2025 which have been audited by a certified public accountant

Purpose and Rationale: According to the Public Limited Companies Act, B.E. 2535, the Company shall prepare financial statements at the end of each fiscal year, which have been audited by a certified public accountant, and submit them to the Meeting of Shareholders for approval.

Opinion of the Audit Committee: The Audit Committee recommended that the Board submit the audited financial statements for the year ended December 31, 2025 to the Meeting of Shareholders for approval.

Opinion of the Board: The Board of Directors recommended that the audited financial statements for the year ended December 31, 2025, which have been reviewed and accepted by the Audit Committee, be presented to the Meeting of Shareholders for approval.

Comparison of the financial statements (partial) of the Company as follows:

Unit: Million Baht

Description	Consolidated financial statements		Separate financial statements	
	2025	2024	2025	2024
Total Assets	17,486.09	17,374.85	13,598.94	13,208.74
Total Liabilities	3,279.26	3,347.88	1,924.28	1,943.15
Total Equity	14,206.83	14,026.97	11,674.66	11,265.59
Total Revenue	12,025.40	11,832.43	7,543.80	7,672.59
Profit attributable to the owners of the Company	1,316.36	1,282.37	1,481.37	1,254.45
Earnings per share (Baht/share)	0.53	0.51	0.59	0.50

Details of financial statements presented in Annual Report 2025 (Form 56-1 One Report) presented in QR Code format attached herewith.

Voting: To approve this matter, a resolution must be passed by a majority of the shareholders who attend the Meeting and cast their votes.

Agenda 3

To consider and approve the appointment of auditors and to determine auditors' remuneration for the year 2026

Purpose and Rationale: According to Section 120 of the Public Limited Companies Act, B.E. 2535, the appointment of the Company's external auditors and the audit fees shall be approved at the Annual General Meeting of Shareholders. In addition, a notification from the Capital Market Supervisory Board imposes limits on an appointment of individual external auditors (but not the audit firm) at listed companies to no more than seven (7) fiscal years, therefore, other individual external auditors from the same audit firm shall be appointed. However, the auditor shall be re-appointed after five (5) fiscal years' interval break.

Opinion of the Audit Committee: After considering the independence, competency, experience in auditing, and other value added service of the auditors as well as the audit fee, the Audit Committee recommended to appoint Ms. Vilaivan Pholprasert, Certified Public Accountant No. 8420 and/or Ms. Vipawan Pattavanvivek, Certified Public Accountant No. 4795 and/or Ms. Marisa Tharathornbunpakul, Certified Public Accountant No. 5752 of KPMG Phoomchai Audit Limited to be the auditors of Bangkok Chain Hospital Public Company Limited for the year 2026 with audit fees amounted Baht 3,320,000 (excluding disbursements), be presented to the Meeting of Shareholders for approval.

Opinion of the Board: The Board of Directors recommended to appoint Ms. Vilaivan Pholprasert, Certified Public Accountant No. 8420 and/or Ms. Vipawan Pattavanvivek, Certified Public Accountant No. 4795 and/or Ms. Marisa Tharathornbunpakul, Certified Public Accountant No. 5752 of KPMG Phoomchai Audit Limited to be the auditors of Bangkok Chain Hospital Public Company Limited, be presented to the Meeting of Shareholders for approval. In addition, the Board of Directors has agreed to notify the Meeting of Shareholders that KPMG Phoomchai Audit Limited should be appointed as the external audit firm for the Company's subsidiaries for the year 2026. The audit fees for the year 2026 (excluding disbursements) compared with the previous years are as follows:

Unit: Baht

Details of the auditors' remuneration	2026	2025	2024
Audit fees of the Company	3,320,000	3,200,000	3,100,000
Audit fees of the subsidiaries	4,543,000	4,473,000	4,393,000
Total Audit fees of the Company and its subsidiaries	7,863,000	7,673,000	7,493,000
Non-Audit fees	-None-	-None-	-None-

Note: KPMG Phoomchai Audit Limited is the Company's and its subsidiaries' auditor since it had been listed in the Stock Exchange of Thailand (SET). Those three (3) auditors have no relationship and have no interest in the Company and its subsidiaries and/or the directors and/or the executives and/or the major shareholders and/or the related persons to the aforesaid individuals. The details of each auditor are as follows:

1. Ms. Vilaivan Pholprasert, CPA No. 8420 (the signatory on the company's financial statements for 2024 and 2025).
2. Ms. Vipawan Pattavanvivek, CPA No. 4795 (not the signatory on the company's financial statements).
3. Ms. Marisa Tharathornbunpakul, CPA No. 5752 (not the signatory on the company's financial statements).

Each auditor's profile is shown in Enclosure No.7

Voting: To approve this matter, a resolution must be passed by a majority of the shareholders who attend the Meeting and cast their votes.

Agenda 4 To consider and approve the dividend payment for the year 2025

Purpose and Rationale: The Company has the policy for dividend payment at least 40 percent of the net profit for the year of the separate Financial Statements after deducting income tax and legal reserve, with no effect to the normal operations of the Company significantly. For dividend payment, the Company must consider the Company's operating results, liquidity, investment plans, and other related factors. In 2025, the net profit of the separate financial statements is Baht 1,481.37 million to be allocated for dividend payment.

Opinion of the Board: The Board of Directors approved to propose to the Meeting of Shareholders for consideration of approval regarding the payment of cash dividend at Baht 0.45 per share or amounting to Baht 1,122.17 million which represent dividend payout ratio equivalent to 75.75 percent of the net profit in accordance with the Company's dividend policy. The Company paid interim cash dividend of Baht 0.15 per share or in the amount of Baht 374.05 million in September 2025. Thus, the Company will pay the remaining cash dividend of Baht 0.30 per share or in the amount of Baht 748.12 million. All dividends are subject to withholding tax deduction at the rate stipulated by law.

The name of shareholders who are entitled to receive cash dividend shall be specified on April 30, 2026 and the dividend shall be paid on May 22, 2026. However, the dividend payment is subject to approval in the Meeting of Shareholders.

Details of the dividend payment in 2023 - 2025 are as follows:

Details of the Dividend Payment	2025	2024	2023
Profit for the year of the separate Financial Statements (Million Baht)	1,481.37	1,254.45	1,628.25
Number of shares (Million shares)	2,493.75	2,493.75	2,493.75
Cash dividend (Million Baht)			
- Interim cash dividend for the first 6-month	374.05	299.25	249.37
- Final cash dividend	748.12	698.25	623.44
Total cash dividend payment (Million Baht)	1,122.17	997.50	872.81
Payout ratio (percent)	75.75	79.52	53.60

According to the Public Companies Act, B.E. 2535, the Company shall allocate not less than five percent of its annual net profit less the accumulated losses brought forward (if any) to legal reserve until this reserve attains an amount not less than ten percent of the registered capital. This has been already performed by the Company and there is no addition legal reserve in 2025.

Voting: To approve this matter, a resolution must be passed by a majority of the shareholders who attend the Meeting and cast their votes.

Agenda 5 To consider and approve the appointment of directors replacing those retired by rotation

Purpose and Rationale: According to Section 71 of the Public Limited Companies Act, B.E. 2535 and Clause 18 of the Company's Articles of Association, one-third of all directors must retire by rotation on the date of each Annual General Shareholders' Meeting. The four (4) directors listed below are due to retire by rotation in 2026.

- | | | |
|----------------------------|-------------------|----------------------|
| 1. Prof. Dr. Chalerm | Harnphanich, M.D. | Director |
| 2. Dr. Pornluck | Harnphanich, M.D. | Director |
| 3. Mr. Phinij | Harnphanich | Director |
| 4. Assoc. Prof. Dr. Virach | Aphimeteetamrong | Independent Director |

In addition, the Company invited shareholders to nominate qualified candidates for directorship through the Company's website from December 2, 2025 to January 31, 2026. Despite the invitation, no candidate was proposed.

Opinion of the Nomination and Remuneration Committee: The directors who are retired by rotation this year have the qualifications to fulfill requirements prescribed in the Public Companies Act as well as having knowledge and expertise in business related to the Company's operations, having transparent and clean working record and potential to enhance further development of the Company. Hence, the Nomination and Remuneration Committee recommended the re-election of the abovementioned persons as the Company's directors

Opinion of the Board: The Board of Directors, with the exception of the directors with vested interests on this agenda, approved to propose to the Meeting of Shareholders to appoint the four directors who will retire by rotation to be re-elected for another term, be approved as follows:

- | | | |
|----------------------------|-------------------|----------------------|
| 1. Prof. Dr. Chalerm | Harnphanich, M.D. | Director |
| 2. Dr. Pornluck | Harnphanich, M.D. | Director |
| 3. Mr. Phinij | Harnphanich | Director |
| 4. Assoc. Prof. Dr. Virach | Aphimeteetamrong | Independent Director |

Profiles, experiences, length of directorship, and the attendances at the Board and sub-committee Meetings of the four (4) nominated directors in Enclosure No.8.

The Board of Directors consider the structure, diversity, the expertise to complement the existing skills of the Board of Directors and personal qualifications for directorship as well as experiences, skills, directorship performance and who is not prohibited by law and notification of the Security and Exchange Commissions. The individuals, who are nominated to be director, have been assessed and screened by the Board of Directors for their qualifications which should be suitable and appropriated with the Company's business operations. Moreover, the individuals, who are the nominated independent director for more than nine (9) years, the Board has considered that the independent director could provide opinions freely and in accordance with relevant regulations.

Voting: To approve this matter, a resolution must be passed by a majority of the shareholders who attend the Meeting and cast their votes.

Agenda 6 To consider and approve the directors' remuneration for the year 2026

Purpose and Rationale: Articles 34 of the Articles of Association stipulates that directors have the right to receive remuneration from the Company in the form of honorarium, meeting allowances, considerations, bonuses or other benefits in other forms, in accordance with the Articles of Association or with the approval of the shareholders in the Shareholders' Meeting, which may be in a fixed amount or in accordance with the rules and may be periodically fixed or permanently fixed until changed. Directors may receive per diem and welfares according to the Company's regulations.

Details of directors and sub-committees' remuneration during the past three years are as follows: Unit: Million Baht

Year	Approved Amount	Actual Paid Amount
2023	8.50	8.28
2024	8.50	8.45
2025	9.00	8.99

Comparison of directors and sub-committees' remunerations for the year 2026 (proposed year) and the past years are as follows:

Details	Year 2026 (proposed year)	Year 2025	Year 2024
<u>Board of Directors and Audit committee</u>			
- Monthly Remuneration			
Chairman of the Audit Committee	70,000 Baht/month	70,000 Baht/month	65,000 Baht/month
Audit Committee	65,000 Baht/month	65,000 Baht/month	60,000 Baht/month
Director	60,000 Baht/month	60,000 Baht/month	55,000 Baht/month
<u>Sustainability, Governance and Risk Management Committee and Nomination and Remuneration Committee</u>			
- Meeting Allowance			
Chairman	14,000 Baht/time	12,000 Baht/time	12,000 Baht/time
Director	12,000 Baht/time	10,000 Baht/time	10,000 Baht/time
- Other benefits	- None -	- None -	- None -

Opinion of the Nomination and Remuneration Committee: The Nomination and Remuneration Committee considered and reviewed the scope of remuneration both in finance and other benefit areas for directors and sub-committees in accordance with the Company performance, duties and responsibilities, as well as for other companies within the same industry and recommended to the Board of Directors' Meeting for further consideration and approval at the Meeting of Shareholders to approve the directors' remuneration for the year 2026 in the amount not exceed Baht 9.50 million.

Opinion of the Board: The Board of Directors resolved to propose to the Meeting of Shareholders to approve the directors' remuneration for the year 2026 in the amount not exceed Baht 9.50 million.

The Board of Directors will allocate the remuneration and pension to each director. Such remuneration and pension are in accordance with the principle and policy set by the Board of Directors and appropriate to the duties and responsibilities assigned.

Voting: To approve this matter, a resolution must be passed by not less than two-thirds of the shareholders who attend the Meeting.

Agenda 7 To consider and approve the directors' pension

Purpose and Rationale: Articles 34 of the Articles of Association stipulates that directors have the right to receive remuneration from the Company in the form of honorarium, meeting allowances, considerations, bonuses or other benefits in other forms, in accordance with the Articles of Association or with the approval of the shareholders in the Shareholders' Meeting, which may be in a fixed amount or in accordance with the rules and may be periodically fixed or permanently fixed until changed. Directors may receive per diem and welfares according to the Company's regulations.

Details of the directors' pension during the past three years are as follows: Unit: Million Baht

Year	Approved Amount	Actual Paid Amount
2022	8.00	8.00
2023	7.00	7.00
2024	7.00	7.00

Comparison directors' pension for the year 2025 (proposed year) and the past years are as follows:

Details	Year 2025 (proposed year)	Year 2024	Year 2023
- Yearly Pension			
Chairman of the Audit Committee	664,350 Baht/year	669,000 Baht/year	678,300 Baht/year
Audit Committee	615,740 Baht/year	617,600 Baht/year	626,100 Baht/year
Director	567,130 Baht/year	566,200 Baht/year	573,900 Baht/year
- Other benefits	- None -	- None -	- None -

Opinion of the Nomination and Remuneration Committee: The Nomination and Remuneration Committee considered and reviewed the directors' pension in accordance with the Company performance, duties and responsibilities, as well as for other companies within the same industry and recommended to the Board of Directors' Meeting for further consideration and approval at the Meeting of Shareholders to approve the directors' remuneration for the year 2025 in the amount not exceed Baht 7.00 million.

Opinion of the Board: The Board of Directors resolved to propose to the Meeting of Shareholders to approve the directors' pension for the year 2025 in the amount not exceeding Baht 7.00 million.

Voting: To approve this matter, a resolution must be passed by not less than two-thirds of the shareholders who attend the Meeting.

Agenda 8 To consider and approve the amendment and addition of the Company's objective and the Memorandum of Association

Purpose and Rationale: The Company has undertaken strategic initiatives to expand its business operations and enhance its operational capabilities so as to encompass a broader range of activities, thereby accommodating emerging business demands and increasing opportunities for future operations. In order to align with the Company's growth direction, it is therefore necessary to amend and supplement the Company's objectives, as well as to amend Clause 3 (Objectives) of the Memorandum of Association to reflect such additions to the Company's objectives.

Opinion of the Board: The Board of Directors resolved to propose to the Meeting of Shareholders to amend and addition of the Company's objectives from 24 clauses to 50 clauses. Furthermore, to align with the aforementioned amendment to the Company's objectives, it is necessary to amend Clause 3 (Objectives) of the Memorandum of Association accordingly.

The revision of the Company's objectives is shown in Enclosure No.10

Voting: To approve this matter, a resolution must be passed by not less than three-fourths of the shareholders who attend the Meeting and cast their votes.

Agenda 9 To consider any other business (if any)

Schedules of 2026 Annual General Meeting of Shareholders are as follows:

Description	Date
1. Specify the name list of shareholders who are eligible to attend the Shareholders' Meeting	March 13, 2026
2. Convening 2026 Annual General Meeting of the Shareholders	April 23, 2026

The Shareholders are cordially invited to attend the Meeting on the aforementioned date and time. In this occasion, the Shareholders shall submit the Registration form for attending the E-AGM through Electronics Meeting (Enclosure No.2) to the Company via Email or by postal mail. Furthermore, the Shareholders are able to complete and submit the Registration form for attending the E-AGM through E-Meeting system by scanning the QR Code on the next page from Friday April 10, 2026 onwards.

Besides, if any Shareholders shall appoint any other person to attend the Meeting and to vote, please authorize that person by way of proxy (the proxy form per Enclosure No.3) and submit to the Company.

Yours sincerely,

Voravee Kiatiniyomsak

(Mr. Voravee Kiatiniyomsak)

Company Secretary

Bangkok Chain Hospital Public Company Limited

Remarks:

1. The Company has published the Invitation for the Meeting both Thai and English version, including the Proxy form B on the Company's website, the shareholders can download at www.bangkokchainhospital.com
2. The Annual Report 2025 (Form 56-1 One Report) could be downloaded from the QR Code in Enclosure No. 1.
3. For your convenience, the Shareholders who wish to attend the meeting, please complete and submit the Registration form for attending the E-AGM via E-Meeting system by scanning QR Code. The Company shall open the E-Meeting system for advance registration from **Friday April 10, 2026 onwards**. Once the shareholders or proxies wish to attend the meeting and have been fully verified, you will receive an Email from the meeting organizer, a link for attending the meeting, and a system's user manual two (2) days before the meeting date.

<p>Kindly scan QR Code to register for attending the E-AGM via E-Meeting system</p> <p>https://bch.foqus.vc/registration/</p> <p>from Friday April 10, 2026 onwards</p>	
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4. Nevertheless, regarding your convenience in term of paper, please kindly submit the form and required documents to ir@bangkokchainhospital.com or by postal mail to Investor Relations, Bangkok Chain Hospital Public Company Limited, 22nd Floor, No.44, Moo 4, World Medical Hospital, Chaengwattana Road, Pakkret, Nonthaburi 11120 within **Friday April 17, 2026**. In the event that shareholders have any enquiries relating to the agenda of the meeting, please send questions to mentioned email or address within the time period.

Annual Report 2025 (56-1 One Report)

Scan QR Code to download Annual Report 2025



For iOS System (iOS 11 and above)

1. Turn on the mobile camera.
2. Turn the mobile camera to the QR Code to scan it.
3. The notification will appear on top of the screen. Click on the notification to access documents regarding the meeting.

Remark: If the notification does not appear on the mobile phone, the QR Code can be scanned with other applications such as QR Code reader, Facebook or Line.

For Android System

1. Open applications such as QR Code reader, Facebook or Line.

How to scan the QR Code with Line application

Open Line application and click on "Add friend" → Choose "QR Code" → Scan the QR Code

2. Scan the QR Code to access documents regarding the meeting.

แบบฟอร์มลงทะเบียนสำหรับการประชุมผ่านสื่ออิเล็กทรอนิกส์ (E-AGM)
Registration form for attending the E-AGM through Electronics Meeting

เขียนที่.....

Written at

วันที่เดือน.....พ.ศ.....

Date

Month

Year

- (1) ข้าพเจ้า.....หมายเลขบัตรประจำตัวประชาชน/หนังสือเดินทาง.....

I/We,

Identification Card/Passport number

สัญชาติ.....อยู่บ้านเลขที่.....ถนน.....ตำบล/แขวง.....

Nationality

Residing at No.

Road

Subdistrict

อำเภอ/เขต.....จังหวัด.....รหัสไปรษณีย์.....

District

Province

Postal Code

- (2) เป็นผู้ถือหุ้นของ บริษัท บางกอก เชน ฮอस्पิตอล จำกัด (มหาชน) โดยถือหุ้นจำนวนทั้งสิ้นรวม.....หุ้น

As a shareholder of Bangkok Chain Hospital Public Company Limited, holding a total number of shares.

ประสงค์จะร่วมประชุมและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์สำหรับการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันพฤหัสบดีที่ 23 เมษายน 2569 เวลา 10.00 น.

I would like to participate the E-AGM for 2026 Annual General Meeting of Shareholders on Thursday April 23, 2026, at 10.00 a.m.

 เข้าร่วมประชุมด้วยตัวเอง

Self-Attending

 มอบฉันทะให้ (นาย/นาง/นางสาว).....ได้เข้าร่วมประชุมดังกล่าวข้างต้น

Proxy to

attend the meeting.

- (3) ข้อมูลในการจัดส่งวิธีการเข้าร่วมประชุม

Please send the Link to join the meeting by below email

อีเมล.....(โปรดระบุ)

E-Mail

Please fill in the blank

โทรศัพท์มือถือ.....(โปรดระบุ)

Mobile Number

Please fill in the blank

- (4) จัดส่งเอกสารที่ยืนยันตัวตน (ตามสิ่งที่ส่งมาด้วยลำดับที่ 5) มายัง
- ir@bangkokchainhospital.com
- หรือทางไปรษณีย์
- ภายในวันศุกร์ที่ 17 เมษายน 2569**

Please submit the required documents (details per Enclosure No. 5) to ir@bangkokchainhospital.com or by mail by **Friday April 17, 2026**.

- (5) เมื่อได้รับการยืนยันตัวตน บริษัทจะจัดส่งลิงค์การเข้าร่วมประชุมและวิธีการเข้าร่วมประชุมไปยังอีเมลที่ท่านได้ระบุ

Once you have verified, the Company will send the Link to join the meeting via email.

- (6) ในวันประชุมผู้ถือหุ้นจะต้องเตรียม เลขบัญชีผู้ถือหุ้น และเลขบัตรประชาชนไว้ สำหรับการเข้าร่วมประชุม

Please prepare your Account Number and your Identification Card Number for log in the meeting.

สามารถแจ้งความประสงค์เข้าร่วมประชุมทางระบบ

E-Meeting ด้วยการสแกน QR Code

ตั้งแต่วันที่ 10 เมษายน 2569 เป็นต้นไป

Kindly register for attending the E-AGM

via E-Meeting system by QR Code

from Friday April 10, 2026 onwards

ลงชื่อ/Signed.....ผู้ถือหุ้น/Shareholder

(.....)

หนังสือมอบฉันทะ (แบบ ข.)
Proxy (Form B)

(ปิดอากรแสตมป์ 20 บาท)
(Affix 20 Baht duty stamp)

เลขทะเบียนผู้ถือหุ้น
Shareholders' Registration No.

เขียนที่ _____
Written at

วันที่ _____ เดือน _____ พ.ศ. _____
Date Month Year

(1) ข้าพเจ้า _____ สัญชาติ _____
I/We Nationality
อยู่บ้านเลขที่ _____
Address

(2) เป็นผู้ถือหุ้นของ บริษัท บางกอก เซน ฮอสปิทอล จำกัด (มหาชน) ("บริษัท")
Being a shareholder of Bangkok Chain Hospital Public Company Limited (the "Company")
โดยถือหุ้นจำนวนทั้งสิ้นรวม _____ หุ้น และลงคะแนนเสียงได้เท่ากับ _____ เสียง ดังนี้
holding shares at the total amount of _____ shares and have the right to vote equal to _____ votes as follows:
 หุ้นสามัญ _____ หุ้น ลงคะแนนเสียงได้เท่ากับ _____ เสียง
ordinary share _____ shares and have the right to vote equal to _____ votes
 หุ้นบุริมสิทธิ _____ หุ้น ลงคะแนนเสียงได้เท่ากับ _____ เสียง
preferred share _____ shares and have the right to vote equal to _____ votes

(3) ขอมอบฉันทะให้

Hereby appoint

1. ชื่อ นายศิริพงษ์ สอมบัติศิริ อายุ 71 ปี อยู่บ้านเลขที่ 44
Name Mr. Siripong Sombutsiri age 71 years, residing at 44
ถนน แจ้งวัฒนะ ตำบล/แขวง ปากเกร็ด อำเภอ/เขต ปากเกร็ด
Road Chaengwattana Tambol/Sub district Pakkret Amphur/District Pakkret
จังหวัด นนทบุรี รหัสไปรษณีย์ 11120 หรือ
Province Nonthaburi Postal Code 11120 or

2. ชื่อ ศ.(พิเศษ) พิภพ วีระพงษ์ อายุ 63 ปี อยู่บ้านเลขที่ 44
Name Prof. Piphob Veraphong age 63 years, residing at 44
ถนน แจ้งวัฒนะ ตำบล/แขวง ปากเกร็ด อำเภอ/เขต ปากเกร็ด
Road Chaengwattana Tambol/Sub district Pakkret Amphur/District Pakkret
จังหวัด นนทบุรี รหัสไปรษณีย์ 11120 หรือ
Province Nonthaburi Postal Code 11120 or

3. ชื่อ _____ อายุ _____ ปี อยู่บ้านเลขที่ _____
Name _____ age _____ years, residing at _____
ถนน _____ ตำบล/แขวง _____ อำเภอ/เขต _____
Road _____ Tambol/Sub district _____ Amphur/District _____
จังหวัด _____ รหัสไปรษณีย์ _____
Province _____ Postal Code _____

คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้าเพื่อเข้าประชุม และลงคะแนนเสียงแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ใน
วันพฤหัสบดีที่ 23 เมษายน 2569 เวลา 10.00 น. ในรูปแบบการประชุมผ่านสื่ออิเล็กทรอนิกส์ (E-AGM) หรือที่จะพึงเลื่อนไปใน วัน เวลา และสถานที่อื่นใด

Any and only one person to be my/our proxy to attend and vote on my/our behalf at the 2026 Annual General Meeting of Shareholders
held on Thursday April 23, 2026 from 10.00 a.m. via E-AGM, or on the date at time and place as may be postponed or changed.

วาระที่ 5 พิจารณาและอนุมัติแต่งตั้งกรรมการบริษัทแทนกรรมการที่ต้องออกจากตำแหน่งตามวาระ
Agenda No. 5 To consider and approve the appointment of directors replacing those retired by rotation

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The proxy holder is entitled to consider and vote on my/our behalf as deemed appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะลงคะแนนเสียงตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The proxy holder shall vote according to my/our intention as follows:
- การแต่งตั้งกรรมการทั้งชุด
The appointment of the directors by group
- เห็นด้วย/Agree ไม่เห็นด้วย/Disagree งดออกเสียง/Abstain
- การแต่งตั้งกรรมการเป็นรายบุคคล
The appointment of the director by individual
- ศ.ดร.นพ.เฉลิม หาญพานิชย์
Prof. Dr. Chalerm Harnphanich, M.D.
- เห็นด้วย/Agree ไม่เห็นด้วย/Disagree งดออกเสียง/Abstain
- ดร.พญ.พรลักษณ์ หาญพานิชย์
Dr. Pornluck Harnphanich, M.D.
- เห็นด้วย/Agree ไม่เห็นด้วย/Disagree งดออกเสียง/Abstain
- นายพินิจ หาญพานิชย์
Mr. Phinij Harnphanich
- เห็นด้วย/Agree ไม่เห็นด้วย/Disagree งดออกเสียง/Abstain
- รศ.ดร.วิรัช อภิเมธีธำรง
Assoc. Prof. Dr. Virach Aphimeteetamrong
- เห็นด้วย/Agree ไม่เห็นด้วย/Disagree งดออกเสียง/Abstain

วาระที่ 6 พิจารณาและอนุมัติค่าตอบแทนกรรมการ ประจำปี 2569
Agenda No. 6 To consider and approve the directors' remuneration for the year 2026

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The proxy holder is entitled to consider and vote on my/our behalf as deemed appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะลงคะแนนเสียงตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The proxy holder shall vote according to my/our intention as follows:
- เห็นด้วย/Agree ไม่เห็นด้วย/Disagree งดออกเสียง/Abstain

วาระที่ 7 พิจารณาและอนุมัติจ่ายเงินบำเหน็จกรรมการ
Agenda No. 7 To consider and approve the directors' pension

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The proxy holder is entitled to consider and vote on my/our behalf as deemed appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะลงคะแนนเสียงตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The proxy holder shall vote according to my/our intention as follows:
- เห็นด้วย/Agree ไม่เห็นด้วย/Disagree งดออกเสียง/Abstain

วาระที่ 8 พิจารณาและอนุมัติแก้ไข เพิ่มเติมวัตถุประสงค์ และหนังสือบริคณห์สนธิของบริษัท
Agenda No. 8 To consider and approve the amendment and addition of the Company's objective and the Memorandum of Association

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The proxy holder is entitled to consider and vote on my/our behalf as deemed appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะลงคะแนนเสียงตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The proxy holder shall vote according to my/our intention as follows:
- เห็นด้วย/Agree ไม่เห็นด้วย/Disagree งดออกเสียง/Abstain

วาระที่ 9 พิจารณาเรื่องอื่น ๆ (ถ้ามี)
Agenda No. 9 To consider any other business (if any)

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The proxy holder is entitled to consider and vote on my/our behalf as deemed appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะลงคะแนนเสียงตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The proxy holder shall vote according to my/our intention as follows:
- เห็นด้วย/Agree ไม่เห็นด้วย/Disagree งดออกเสียง/Abstain

(5) การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ ให้ถือว่าการลงคะแนนเสียงนั้นไม่ถูกต้อง และไม่ใช่เป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น
Any voting taken by the proxy holder at the meeting other than those specified in this proxy shall be considered as invalid and not being my/our voting on behalf of the shareholder.

(6) ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการลงคะแนนเสียงในวาระใดไว้หรือระบุไว้ไม่ชัดเจนหรือในกรณีที่ที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
In case that I/we do not specify any voting right in any agenda or specify ambiguously or if there is any agenda considered in the meeting other than those specified above, including any amendment or addition thereof, the proxy holder shall be authorized to consider the matters and vote on my/our behalf as the proxy holder deems appropriate in all respects.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะให้
ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

I/We shall be liable for any action taken by the proxy holder at the meeting unless any voting taken by the proxy holder is other
than those specified in this proxy.

ลงชื่อ/Signed _____ ผู้มอบฉันทะ/Proxy Grantor
()

ลงชื่อ/Signed _____ ผู้รับมอบฉันทะ/Proxy Holder
()

ลงชื่อ/Signed _____ ผู้รับมอบฉันทะ/Proxy Holder
()

ลงชื่อ/Signed _____ ผู้รับมอบฉันทะ/Proxy Holder
()

หมายเหตุ / Remarks

1. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและลงคะแนนเสียง ไม่สามารถแบ่งแยกจำนวนหุ้นให้
ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

The shareholder shall grant proxy to only one proxy holder to attend and vote at the meeting. The number of shares may not be
divided to more than one proxy holder in order to divide the vote.

2. วาระเลือกตั้งกรรมการสามารถเลือกตั้งกรรมการทั้งชุดหรือเลือกตั้งกรรมการเป็นรายบุคคล

The agenda of the appointment of the directors shall be able to appoint the directors by group or appoint the directors by individual.

3. ในกรณีที่มิวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบ
ฉันทะแบบ ข. ตามแนบ

In case there is any other agendas to be considered in addition to those specified in the above mentioned, the proxy grantor may
specify such agenda on the attached sheet to the proxy (Form B) attached hereto.

ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข.

Attached Sheet to the Proxy (Form B)

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของบริษัท บางกอก เซน ฮอสปิทอล จำกัด (มหาชน)

The proxy on behalf of the shareholder of Bangkok Chain Hospital Public Company Limited

ในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันพฤหัสบดีที่ 23 เมษายน 2569 เวลา 10.00 น. ในรูปแบบผ่านสื่ออิเล็กทรอนิกส์ (E-AGM) หรือที่จะพึงเลื่อนไป ในวัน เวลา และสถานที่อื่นด้วย

At the 2026 Annual General Meeting of Shareholders held on Thursday April 23, 2026 from 10.00 a.m. via E-AGM or on the date at time and place as may be postponed or changed.

วาระที่ _____ เรื่อง _____

Agenda No.

Subject :

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The proxy holder is entitled to consider and vote on my/our behalf as deemed appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะลงคะแนนเสียงตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The proxy holder shall vote according to my/our intention as follows:
- เห็นด้วย/Agree ไม่เห็นด้วย/Disagree งดออกเสียง/Abstain

วาระที่ _____ เรื่อง _____

Agenda No.

Subject :

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The proxy holder is entitled to consider and vote on my/our behalf as deemed appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะลงคะแนนเสียงตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The proxy holder shall vote according to my/our intention as follows:
- เห็นด้วย/Agree ไม่เห็นด้วย/Disagree งดออกเสียง/Abstain

วาระที่ _____ เรื่อง _____

Agenda No.

Subject :

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The proxy holder is entitled to consider and vote on my/our behalf as deemed appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะลงคะแนนเสียงตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The proxy holder shall vote according to my/our intention as follows:
- เห็นด้วย/Agree ไม่เห็นด้วย/Disagree งดออกเสียง/Abstain

วาระที่ _____ เรื่อง _____

Agenda No.

Subject :

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The proxy holder is entitled to consider and vote on my/our behalf as deemed appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะลงคะแนนเสียงตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The proxy holder shall vote according to my/our intention as follows:
- เห็นด้วย/Agree ไม่เห็นด้วย/Disagree งดออกเสียง/Abstain

วาระที่ _____ เรื่อง _____

Agenda No.

Subject :

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The proxy holder is entitled to consider and vote on my/our behalf as deemed appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะลงคะแนนเสียงตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The proxy holder shall vote according to my/our intention as follows:
- การแต่งตั้งกรรมการทั้งชุด
The appointment of the directors by group
- เห็นด้วย/Agree ไม่เห็นด้วย/Disagree งดออกเสียง/Abstain
- การแต่งตั้งกรรมการเป็นรายบุคคล
The appointment of the directors by individual
- ชื่อกรรมการ _____
Director's name _____
- เห็นด้วย/Agree ไม่เห็นด้วย/Disagree งดออกเสียง/Abstain
- ชื่อกรรมการ _____
Director's name _____
- เห็นด้วย/Agree ไม่เห็นด้วย/Disagree งดออกเสียง/Abstain
- ชื่อกรรมการ _____
Director's name _____
- เห็นด้วย/Agree ไม่เห็นด้วย/Disagree งดออกเสียง/Abstain
- ชื่อกรรมการ _____
Director's name _____
- เห็นด้วย/Agree ไม่เห็นด้วย/Disagree งดออกเสียง/Abstain

ข้าพเจ้าขอรับรองว่า รายละเอียดในใบประจำต่อหนังสือมอบฉันทะถูกต้องบริบูรณ์และเป็นความจริงทุกประการ
I/we hereby certified that the above details on the attached sheet to the proxy are true and correct.

ลงชื่อ/ Signed _____ ผู้มอบฉันทะ/ Proxy Grantor
(_____)

วันที่/ Date _____

ลงชื่อ/ Signed _____ ผู้รับมอบฉันทะ/ Proxy Holder
(_____)

วันที่/ Date _____

ลงชื่อ/ Signed _____ ผู้รับมอบฉันทะ/ Proxy Holder
(_____)

วันที่/ Date _____

ลงชื่อ/ Signed _____ ผู้รับมอบฉันทะ/ Proxy Holder
(_____)

วันที่/ Date _____

Information of the Independent Directors to be used with proxy of shareholder

The Company would like to offer for shareholders to choose Independent Directors of the Company who are not retire by rotation and has been nominated for appointment at the 2026 Annual General Meeting of Shareholders, as well as no relationship and/or any interests which is different from other directors in every agenda propped in the meeting. Except for the agenda to consider and approve the directors' remuneration and consider and approve the directors' pension, as a proxy to attend the meeting and vote on your behalf of as follow;

Name-Surname: Mr. Siripong Sombutsiri
Age: 71 years
Address: 44 Moo 4, Chaengwattana Road, Pakkret,
 Nonthaburi 11120
Position in the Company: Independent Director, Audit Committee and Chairman
 of the Nomination and Remuneration Committee
Percentage of shareholding: - None - (No change in 2025)



Name-Surname: Prof. Piphob Veraphong
Age: 63 years
Address: 44 Moo 4, Chaengwattana Road, Pakkret,
 Nonthaburi 11120
Position in the Company: Independent Director and Audit Committee
Percentage of shareholding: - None - (No change in 2025)



Rules for attending the Shareholders' Meeting via electronic media (E-AGM)

Shareholders or proxies who wish to attend the meeting must submit documents proving their identity as specified to the Company within Friday April 17, 2026. The Company shall verify the list of shareholders according to the closing information of the shareholders' register book who have the right to attend the meeting wholly and correctly. After that, the electronic conferencing service provider will send a Link to attend the meeting and the user manual to the Email you have sent to inform the Company. The Link will be sent two (2) days in advance of the meeting date.

Requesting to attend the meeting via electronic media

Shareholders wishing to attend the meeting via electronic media must notify their intention to attend the meeting as follows:

1. Notify intention to attend the meeting by sending the following information to email or postal mail
2. Notify intention to attend the meeting by E-Meeting system

Please notify your intention to attend the meeting via electronic media (E-AGM) by sending the following information to email or postal mail:

1. Please fill in the document requesting to attend the meeting via electronic media (E-AGM) (Enclosure No. 2) by specifying your Email and your mobile phone number clearly for registering for the meeting.
2. Attach a copy of proof of identity to confirm the right to attend the E-AGM meeting.

2.1 Shareholders who are individual persons:

- If a shareholder desires to attend the meeting via E-AGM:
 - Attach a copy of a valid government-issued identification document such as an ID card, government ID card, driver's license, or passport. In case of name-surname changes, shareholders are requested to attach supporting evidence.
- If a shareholder appoints another person to attend the meeting on his/her behalf via E-AGM:
 - The Proxy Form (attached with the invitation letter) is filled in all information signed by the proxy grantor and the proxy correctly and entirely together with duty stamp affixed.
 - A copy of the proxy grantor's identity document, such as an ID card, a government official ID card, passport (In the case of foreigners) that has not expired and signed certifying the true copy of the proxy.
 - A copy of the proxy's identity document, such as an ID card, a government official an ID card, passport (In the case of foreigners) that have not expired and signed certifying the true copy of the proxy.

2.2 Shareholders who are juristic persons:

- If the person authorized to sign on behalf of the juristic person (director) wishes to attend the meeting via electronic media (E-AGM).
 - A copy of the shareholder's juristic person registration certificate issued no later than one year before the date of the Shareholders' Meeting, which is duly certified by the juristic person representative (director) authorized to sign on behalf of the juristic person.
 - A copy of the identity document of the representative of the juristic person (director), such as an ID card, a government official ID card, passport (In the case of foreigners) that has not expired and signed to certify the true copy.
- If the proxy is assigned to attend the meeting instead via electronic media (E-AGM)
 - The Proxy Form (attached with the invitation letter) is filled in all information signed by the proxy grantor and the proxy correctly and entirely together with duty stamp affixed.
 - A copy of the shareholder's juristic person registration certificate issued no later than one year before the date of the Shareholders' Meeting, which is duly certified by the juristic person representative (director) authorized to sign on behalf of the juristic person.

- A copy of the identity document of the representative of the juristic person (director), such as an ID card, a government official ID card, passport (In the case of foreigners) that has not expired and signed to certify the true copy.
- Copy of the identity document of the proxy as in the case of natural persons as mentioned above.

In case the documents or evidence mentioned above are not Thai or English versions, the shareholders must present an English translation of the document signed to certify the translation by the shareholder or by an authorized signatory to bind that juristic person (in the case of a juristic person).

3. Submit the documents requesting to attend the meeting via electronic media (item 1) and proof of identity together with supporting documents (item 2) by sending to the Company **within Friday April 17, 2026.**

Email: ir@bangkokchainhospital.com

Postal: Investor Relations Department, Bangkok Chain Hospital Public Company Limited
World Medical Hospital, 22nd Floor
No. 44 Moo 4, Chaengwattana Road, Pakkret, Nonthaburi 11120

Please notify your intention to attend the meeting via electronic media (E-AGM) by E-Meeting system:

1. Please notify your intention to attend the meeting by scanning QR Code or via Web Browser: Chrome as the link below.

Scan QR Code for E-Meeting system	or	Go to link
		https://bch.foqus.vc/registration/

2. Fill in the information of shareholders, such as Securities holder account number, Name (do not include a title), and ID card number.
3. Please read and accept the term and condition about attendance the meeting via electronic media and kindly grant your consent to use personal information in order to perform duties as required by law and for the benefit of facilitating shareholders to attend the Shareholders' Meeting.
4. Verify the name of the shareholder and the number of shares and fill in additional information, such as Name (English), email to receive a link to attend the meeting, and mobile phone number. In the event that a shareholder appoints another person to attend the meeting on his/her behalf, please fill in the proxy's mobile phone number.
5. Select the attendance type:
 - i. Attend the meeting via E-AGM.
 - ii. Appoint another person to attend the meeting on his/her behalf via E-AGM.
 - iii. Appoint an independent director as a proxy.
6. Please attach a copy of proof of identity
 - 6.1 Shareholders who are individual persons:
 - If a shareholder desires to attend the meeting via E-AGM:
 - Attach a copy of a valid government-issued identification document such as an ID card, government ID card, driver's license, or passport. In case of name-surname changes, shareholders are requested to attach supporting evidence.
 - If a shareholder appoints another person to attend the meeting on his/her behalf via E-AGM:
 - The Proxy Form (attached with the invitation letter) is filled in all information signed by the proxy grantor and the proxy correctly and entirely together with duty stamp affixed;

- A copy of the proxy grantor's identity document, such as an ID card, a government official ID card, passport (In the case of foreigners) that has not expired and signed certifying the true copy of the proxy.
- A copy of the proxy's identity document, such as an ID card, a government official an ID card, passport (In the case of foreigners) that have not expired and signed certifying the true copy of the proxy.

6.2 Shareholders who are juristic persons:

- If the person authorized to sign on behalf of the juristic person (director) wishes to attend the meeting via electronic media (E-AGM).
 - A copy of the shareholder's juristic person registration certificate issued no later than one year before the date of the Shareholders' Meeting, which is duly certified by the juristic person representative (director) authorized to sign on behalf of the juristic person.
 - A copy of the identity document of the representative of the juristic person (director), such as an ID card, a government official ID card, passport (In the case of foreigners) that has not expired and signed to certify the true copy.
- If the proxy is assigned to attend the meeting instead via electronic media (E-AGM)
 - The Proxy Form (attached with the invitation letter) is filled in all information signed by the proxy grantor and the proxy correctly and entirely together with duty stamp affixed.
 - A copy of the shareholder's juristic person registration certificate issued no later than one year before the date of the Shareholders' Meeting, which is duly certified by the juristic person representative (director) authorized to sign on behalf of the juristic person.
 - A copy of the identity document of the representative of the juristic person (director), such as an ID card, a government official ID card, passport (In the case of foreigners) that has not expired and signed to certify the true copy.
 - Copy of the identity document of the proxy as in the case of natural persons as mentioned above.

7. The system will display a message "Information received successfully" and the name and number of shares, which finish the process of notify the intention to attend the meeting via E-Meeting system.

Remark: The E-Meeting system will be opened for registration from Friday April 10, 2026.

Electronic Meeting Attendance (E-AGM):

1. Once the shareholders or proxies wish to attend the meeting and have been fully verified, you will receive an Email from the meeting organizer, a link for attending the meeting, and a system's user manual two (2) days before the meeting date. Please study the manual on how to use the E-AGM meeting system in detail. If you have not received the Email within April 21, 2026, please get in touch with the Company immediately.
2. Meeting attendance and voting via electronic media can be used with computers/notebooks/tablets and mobile phones via Web Browser: Chrome with 4G/5G internet speed or home internet basic.

Remark: In case of meeting via tablet and mobile phone, Zoom Cloud Meeting program must be installed before attending the meeting, which can be downloaded as follows:

iOS system	Android system
	
https://apps.apple.com/th/app/zoom-cloud-meetings/id546505307	https://play.google.com/store/apps/details?id=us.zoom.videomeetings

3. The system will open for meeting 60 minutes before the start of the meeting. However, the live broadcast will only start at the time of the meeting.
4. To log in, attendees must use the information of the shareholder registration number and the shareholder's ID card number.
5. Voting through the E-Voting system, you will be able to vote for each agenda only by voting for agreeing, disagreeing, or abstaining. In case of not voting in any agenda, the system will be deemed to vote as agree immediately (using the vote-counting method by pouring votes towards agreeing).
6. If attendees have any problems or problems in using the E-AGM system, you can contact Quidlab Co., Ltd. by phone number +662-013-4322 or +6680-008-7616

If a shareholder desires to appoint an independent director as a proxy:

Suppose any shareholders cannot attend the E-AGM meeting in person or cannot appoint other proxies to attend the E-AGM meeting and wish to appoint an independent director as a proxy. In this regard, they can send a proxy form (Enclosure 3) specifying the proxy as one of the independent directors as specified by the Company along with supporting documents to the Company by the date within Friday April 17, 2026 via the following channels:

- Email: ir@bangkokchainhospital.com
- Postal: Investor Relations Department, Bangkok Chain Hospital Public Company Limited
World Medical Hospital, 22nd Floor
No. 44 Moo 4, Chaengwattana Road, Pakkret, Nonthaburi 11120
- E-Meeting: Please follow the process of notify the intention to attend the meeting via electronic media (E-AGM) via E-Meeting system.

Remark: If the shareholders specify their votes in each agenda, the independent directors will cast their votes as specified in the proxy form. In which the voting in each agenda, shareholders have the right to vote in agreeing, disagreeing, or abstaining only and cannot divide a partial vote (unless it is a Custodian vote).

In the case of a shareholder who is a foreign investor and appoints a custodian in Thailand to be a stock depository and keeper:

Please submit the following information:

1. The Proxy Form C (download the document at www.bangkokchainhospital.com) is filled in all information signed by the proxy grantor and the proxy correctly and entirely together with a 20-baht duty stamp affixed;
2. Custodian juristic person registration certificate (Custodian) with a signature certifying true copy by the authorized signatory on behalf of the juristic person of the Custodian or the attorney with the corporate seal (if any).
3. A power of attorney from the shareholders for the Custodian to be authorized to sign the proxy form;
4. A letter confirming that the person signing the proxy form is authorized to operate a custodian business;
5. Copy of ID card, or a copy of government official ID card, or copy of passport (In the case of foreigners) of the proxy with certified the true copy;
6. Submit information via the following channels:
 - Email: ir@bangkokchainhospital.com
 - Postal: Investor Relations Department, Bangkok Chain Hospital Public Company Limited
World Medical Hospital, 22nd Floor
No. 44 Moo 4, Chaengwattana Road, Pakkret, Nonthaburi 11120

Submitting advice or questions related to business, industry, Company performance, or related to any agenda which will be considered at the E-AGM meeting:

If shareholders wish to submit suggestions or questions, they can be done in two ways as follows:

1. Send advice or questions in advance to the Company before the meeting date through the following channels:

- By Email: ir@bangkokchainhospital.com
- Telephone: +66 2836-9913
- Postal: Investor Relations Department, Bangkok Chain Hospital Public Company Limited
World Medical Hospital, 22nd Floor
No. 44 Moo 4, Chaengwattana Road, Pakkret, Nonthaburi 11120

2. Submit advice or questions during the meeting to those attending the E-AGM meeting. The attendee must specify his/her first and last name and state whether his/her is a shareholder attending the meeting himself/herself or a proxy. Before every suggestion or question is submitted, the Company has opened channels for sending advice and questions during the meeting as follows:

- Chat channel for text messages.
- An audio chat channel where attendees press the raising hand button and turn on the microphone on their device after the operator sends you an invitation to chat. Please turn off the microphone after the conversation is finished every time (For more details, please refer to the user manual sent to the attendees' email).

In this regard, if shareholders have questions about the meeting, they can contact the following staff:

1. Regarding submitting documents confirming identity to attend the Shareholders' Meeting via E-AGM, please contact Investor Relations Department for further information via the Company's contact channels as detailed above.
2. Regarding the notify the intention to attend the meeting via electronic media (E-AGM) via E-Meeting system, please contact Quidlab Co., Ltd. By phone number +662-013-4322 or +6680-008-7616
3. Regarding the process of attending the meeting and voting via E-AGM, in the case of correct and complete identity verification, please contact Quidlab Co., Ltd. at the phone number specified in the Email that sends you the system's user manual.

Remark: In organizing the Annual General Meeting of shareholders via E-AGM, the Company will collect, use and disclose personal information of shareholders in order to perform duties as required by law and for the benefit of facilitating shareholders to attend the Shareholders' Meeting, Your information will be protected according to the personal data protection policy or Privacy Policy as displayed on the Company's website, www.bangkokchainhospital.com.

The Company's Articles of Association regarding the Shareholders' Meeting and voting procedures

- No.35 The Shareholders' Meeting of the Company shall be arranged in the area of the Head Office's location or the adjacent province or any place determined by the Board of Directors.
- The Shareholders' Meeting may be held by electronic means in accordance with the laws governing electronic meeting, and the Head Office's location shall be deemed to be the venue of such meeting.
- No.36 The Board of Directors shall call a Shareholders' Meeting at least once a year which is an "Annual Ordinary General Meeting of Shareholders". The Meeting shall be held within four (4) months after the last day of the fiscal year of the Company.
- Shareholders' Meeting other than the one referred to in the first paragraph shall be called "Extraordinary General Meeting".
- The Board of Directors may call an Extraordinary General Meeting of Shareholders any time the Board considers it expedient to do so. One or more shareholders holding shares amounting to not less than ten (10) percent of the total number of shares sold may submit a written request to the Board of Directors for calling an Extraordinary General Meeting at any time, but the subjects and reasons for calling such meeting shall be clearly stated in such request. In this regard, the Board of Directors shall proceed to call a Shareholders' Meeting to be held within forty-five (45) days as from the date of receipt of such request from the shareholders.
- In case the Board of Directors does not hold the meeting within the period as prescribed under the third paragraph, the shareholders who subscribe their names or other shareholders holding the number of shares as required may call such meeting within forty-five (45) days from the completion of such period. In this regard, the meeting shall be considered as the Shareholders' Meeting called by the Board of Directors. The Company shall be responsible for necessary expenses arising from such meeting and reasonably provides facilitation.
- In the case that the shareholders call a meeting according to the fourth paragraph, the shareholders call a meeting may send the notice calling for the meeting to the shareholders via electronic methods, provided that such the shareholders have declared their intention or given consent to the Company or the Board of Directors according to the criteria stipulated by the Registrar.
- In the case that the quorum of the meeting convened as requested by the shareholders according to the fourth paragraph cannot be formed as required by this Articles of Association, the shareholders under the fourth paragraph shall be jointly responsible for any expenses incurring from the convening of such meeting.
- No.37 In calling a Shareholders' Meeting, the Board of Directors shall prepare a written notice calling the meeting that states the place, date, time, agendas of the meeting and the matters to be proposed to the meeting with reasonable details by indicating clearly whether it is the matter proposed for information, for approval, or for consideration, as the case may be, including the opinions of the Board of Directors in the said matters, and the said notice shall be delivered to the shareholders and the Registrar for their information at least seven (7) days prior to the date of the meeting. The notice calling for the meeting shall also be published consecutively in a newspaper at least three (3) days prior to the date of the meeting or via electronic methods according to the criteria stipulated by the Registrar. In the case, that Shareholders' Meeting is held by electronic means shall submit notice calling for such meeting, and relevant documents via electronic mail, shall be sent and notice summoning a meeting in a newspaper of the said period.
- No.38 In order to constitute a quorum, there shall be shareholders and proxies (if any) attending at a Shareholders' Meeting amounting to not less than twenty-five (25) persons, or not less than one half (1/2) of the total number of shareholders, and in either case such shareholders shall hold shares amounting to not less than one-third (1/3) of the total number of shares sold, unless otherwise stipulated by the law governing public limited companies.
- At any Shareholders' Meeting, if one (1) hour has passed from the time specified for the meeting and the number of shareholders and the aggregate number of shares held by the shareholders attending the meeting is still inadequate for a quorum, and if such Shareholders' Meeting was called as a result of a request by the shareholders, such meeting shall be cancelled. If such meeting was called by the Board of Directors, the meeting shall be called once again and

the notice calling such meeting shall be delivered to the shareholders not less than seven (7) days prior to the date of the meeting. In the subsequent meeting a quorum is not required.

No.39 At Shareholders' Meeting, a shareholder may authorize a person as his/her proxy to attend the meeting and vote on his/her behalf. The appointment shall be made in writing and signed by the proxy grantor, and complied with the Registrar. It shall be submitted to the Chairman of the Board, or to the person designated by the Chairman of the Board, at the place of the meeting before the proxy attends the meeting. The proxy form shall be as specified by the Registrar under the law governing public limited companies which has at least the following details:

- a. Number of holding shares
- b. Proxy holder's name
- c. Meeting no. for proxy to attend the meeting and to vote

The appointment of a proxy pursuant under the first paragraph may be made by electronic means that is secured and reliable that such appointment was made by the shareholder as prescribed by the Registrar.

No.40 The Shareholders' Meeting shall be conducted to follow the sequence of the agendas specified in the notice calling for the meeting, provided that the meeting may pass a resolution allowing a change in the sequence of the agendas with a vote of not less than two-thirds (2/3) of the number of the shareholders present at the meeting.

If the consideration of the matters referred to in the first paragraph is finished, the shareholders holding shares amounting to not less than one-third (1/3) of the total number of shares sold may request the meeting to consider the matters other than those indicated in the notice calling for the meeting.

If the meeting has not concluded the consideration of the matters according to the sequence of the agendas as referred to in the first paragraph, or the matters raised by the shareholders under the second paragraph, as the case may be, and it is necessary to postpone the consideration of the meeting, the meeting shall determine the place, date and time for the next meeting and the Board of Directors shall, not less than seven (7) days prior to the date of the meeting, deliver to the shareholders notice calling for the meeting which indicates the place, date, time and agendas of the meeting. The notice calling for the meeting shall also be published consecutively in a newspaper not less than three (3) days prior to the date of the meeting or via electronic methods according to the criteria stipulated by the Registrar.

No.41 The Chairman of the Board of Directors shall preside at every Shareholders' Meeting. If the Chairman of the Board is not present at a meeting, or cannot perform his/her duty, and if there is a Vice-Chairman, the Vice-Chairman present at the meeting shall be the chairman of the meeting. If there is no Vice-Chairman, or if the Vice-Chairman cannot perform his/her duty, the shareholders present at the meeting shall elect one shareholder to be the chairman of the meeting.

No.42 At the Shareholders' Meeting, the subscribers shall have votes equal to the number of shares subscribed by them. One share is entitled to one vote.

A shareholder or a proxy who has any special interest in a resolution cannot vote on such resolution, except for voting on the election of Directors.

No.43 Unless otherwise stipulated by these Articles of Association or by the law governing public limited companies, any voting or resolution at a Shareholders' Meeting shall be passed by a simple majority of the shareholders present at the meeting with the right to vote. The following matters must have a vote of not less than third-fourths (3/4) of the total number of the shareholders present at the meeting with the right to vote.

- a. Sales or transfer the whole or the important business of the Company to others;
- b. Acquire or receive transfer of the business of other public companies or private companies;
- c. Enter, amend or terminate the contracts relating to the rent of the whole or the important business of the Company, giving an authority for management to others, or merging the business with others on the purpose of profit/loss sharing;
- d. Amendments of the Company's Memorandum or Articles of Association;
- e. Increase or decrease of the share capital;
- f. Issuance of the debentures;
- g. Merging or termination of business.

Information of the auditors

Name-Surname: Ms. Vilaivan Pholprasert

Company: KPMG Phoomchai Audit Ltd.

Work experience: 25 years

Position: Partner

Qualifications: Member of the Federation of Accounting Professions of Thailand
 Certified Public Accountant, the Federation of Accounting Professions of Thailand
 SEC Authorized Auditor
 Experience as a special speaker at the Federation of Accounting Professional of Thailand (TFAC)

Education: Bachelor of Accounting, Kasetsart University

Experiences: 2014 – Present Partner / KPMG Phoomchai Audit Ltd.
 2008 – 2014 Manager / KPMG Phoomchai Audit Ltd.
 2003 – 2008 Audit Assistant / KPMG Phoomchai Audit Ltd.
 2001 – 2003 Audit Assistant / KPMG Audit (Thailand) Limited

Contact detail: Email vilaivan@kpmg.co.th
 Tel. 02 677 2325
 Fax 02 677 2222



Name-Surname: Ms. Vipavan Pattavanvivek

Company: KPMG Phoomchai Audit Ltd.

Work experience: 32 years

Position: Partner

Qualifications: Member of the Federation of Accounting Professions of Thailand
 Certified Public Accountant, the Federation of Accounting Professions of Thailand
 SEC Authorized Auditor

Education: Master of Science (Accounting), Thammasat University
 Bachelor of Accounting (Second Class Honors), Thammasat University

Experiences: 2011 – Present Partner / KPMG Phoomchai Audit Ltd.
 2010 – 2011 Director / KPMG Phoomchai Audit Ltd.
 2008 – 2010 Associate Principle / KPMG Phoomchai Audit Ltd.
 2005 – 2008 Associate Director / KPMG Phoomchai Audit Ltd.
 2003 – 2005 Manager / KPMG Phoomchai Audit Ltd.

Contact detail: Email vipavan@kpmg.co.th
 Tel. 02 677 2331
 Fax 02 677 2222



Name-Surname: Ms. Marisa Tharathornbunpakul

Company: KPMG Phoomchai Audit Ltd.

Work experience: 30 years

Position: Partner

Qualifications: Member of the Federation of Accounting Professions of Thailand
 Certified Public Accountant, the Federation of Accounting Professions of Thailand
 SEC Authorized Auditor

Education: Master degree of Business Administration, Executive MBA, Thammasat University
 Bachelor degree of Accounting, Assumption University

Experiences: 2016 – Present Partner / KPMG Phoomchai Audit Ltd.
 2014 – 2016 Director / KPMG Phoomchai Audit Ltd.
 2012 – 2014 Associate Principle / KPMG Phoomchai Audit Ltd.
 2010 – 2012 Associate Director / KPMG Phoomchai Audit Ltd.
 2003 – 2010 Assistant Manager - Manager / KPMG Phoomchai Audit Ltd.

Contact detail: Email marisa@kpmg.co.th
 Tel. 02 677 2363
 Fax 02 677 2222



Information of proposed directors in replacement of those retiring by rotation

Name-Surname:	Prof. Dr. Chalerm Hamphanich, M.D.		
Age:	72 years		
Position in the Company:	Director, Chairman of the Executive Committee and Chief Executive Officer		
Relationship with Executives / major shareholders:	Asst. Prof. Dr. Somporn Hamphanich, M.D.'s husband		
Percentage of shareholding:	32.63 (no change in 2025)		
Education:	Doctoral Degree	Honorary Doctoral Programme in Medicine, Chiang Mai University	
	Doctoral Degree	Honorary Doctoral Programme in Business Administration, Ramkhamhaeng University	
	Doctoral Degree	Honorary Doctorate Programme in Business Administration, Kensington University USA	
	Doctoral Degree	Doctoral Programme in Buddhist Studies,	
	Doctoral Degree	Honorary Certificate, Professor for Hospital Administration Programme, Bodhisastra University, USA	
	Honorary Certificate	Professor for Hospital Administration Programme, Bodhisastra University, USA	
	Honorary Certificate	Associate Professor in Public Administration Programme, Bodhisastra University, USA	
	Master's Degree	Business Administration, Ramkhamhaeng University	
	Bachelor's Degree	M.D., Chiang Mai University	
	Bachelor's Degree	B.Sc., Medical Science, Chiang Mai University	
	High Medical Certificate	Obstetrics and Gynecology, Siriraj Hospital, Mahidol University	
	Advanced Certificatie	Specialist in Obstetrics and Gynecology, Siriraj Hospital, Mahidol University	
	Advanced Certificatie	Capital Market Academy Leadership Program, Class 13th, Capital Market Academy	
	Advanced Certificatie	Political Governance for Senior Executives (P.P.R.), Class 16, College of Political Governance, King Prajadhipok's Institute	
	Advanced Certificatie	Rule of Law for Democracy Program, Class 2	
	Advanced Certificatie	Senior Executive Programme in Administrative Justice, Class 6	
	Advanced Certificatie	Advanced Insurance Studies, Class 6 (W.P.S. Class 6)	
	Advanced Certificatie	Business Reform and Innovation Network Building (Brain1)	
	Advanced Certificatie	Senior Executive Justice Process Management, Class 22 (B.Y.S. 22)	
	Advanced Certificatie	Super Leadership in Advanced Insurance Studies, Class 1 / Education	
Training for Directors' program:	Director Certification Program, Thai Institute of Directors Association (IOD)		
	Director Accreditation Program, Thai Institute of Directors Association (IOD)		
Other training program:	Hospital Management, Sasin Graduate Institution of Business Administration of Chulalongkorn University		

Director / executive in other business:	<u>Listed companies</u>	
	- None -	
	<u>Non-listed companies</u> (19 organizations)	
	2024 – Present	Director / Kanchanabaramee Foundation
	2024 – Present	Member of Information Disclosure Adjudication Committee, Medical and Public Health, The Prime Minister's Office
	2023 – Present	Director / Health Chain Innotech Co., Ltd.
	2023 – Present	Director / Kasemrad Ari Cancer Rangsi Raksa Center Co., Ltd.
	2022 – Present	Chairman of the Board of Directors / The Better News Co., Ltd.
	2017 – Present	Director / Bangkok Chain International (Lao) Co., Ltd.
	2016 – Present	Director / Bangkok Chain Management Co., Ltd.
	2015 – Present	Director / Sothon Vejchakit Co., Ltd.
	2014 – Present	Director / Chiangrai Imaging Center Co., Ltd.
	2014 – Present	Director / Park Inn Saraburi Co., Ltd.
	2013 – Present	Director / Navanakorn Medicare Co., Ltd.
	2013 – Present	Director / C.M.J Land Co., Ltd.
	2011 – Present	Director / Park Inn Chiangrai Part., Ltd.
	2006 – Present	Director / Curriculum Committee of Master of Public Health Program / Bachelor of Science / Sukhothai Thammathirat University
	1996 – Present	Director / S.C.K. Land Co., Ltd.
	1996 – Present	Director / Saraburi Wetchakit Co., Ltd.
	1996 – Present	Director / Sriburin Medical Co., Ltd.
	1992 – Present	Director / Rattanatibeth General Hospital Co., Ltd.
	1988 – Present	Director / Pisuthikij Co., Ltd.
	<u>Other entities that may have conflicts of interest with the Company</u>	
	- None –	
Meeting participation in 2025:	The Board of Directors' Meeting,	5 from 5
	The Executive Committee Meeting,	4 from 4
Date of appointment:	24 November 1993	
Number of years for directorship:	33 years	

Name-Surname:	Dr. Pornluck Harnphanich, M.D.																		
Age:	40 years																		
Position in the Company:	Director, Member of Executive Committee, Member of Sustainability, Governance and Risk Management Committee and Chief Operating Officer																		
Relationship with Executives / major shareholders:	Prof. Dr. Chalerm Harnphanich, M.D.'s daughter																		
Percentage of shareholding:	3.59 (increase of 0.03 in 2025)																		
Education:	<table border="0"> <tr> <td>Doctoral Degree</td> <td>Business Administration, Western University</td> </tr> <tr> <td>Master's Degree</td> <td>Health Business Management, Mahidol University</td> </tr> <tr> <td>Bachelor's Degree</td> <td>M.D., Thammasat University</td> </tr> <tr> <td>Diploma Course</td> <td>Dermatology and Dermatosurgery, Institute of Dermatology</td> </tr> <tr> <td>Certificate</td> <td>American Board Certified in Nutritional Wellness, American Board of Nutritional Wellness</td> </tr> <tr> <td>Certificate</td> <td>Executive Mini Master of Business Administration, NIDA Business School</td> </tr> <tr> <td>Certificate</td> <td>Short Course training in Skin Laser Surgery, Faculty of Medicine, Siriraj Hospital, Mahidol University</td> </tr> <tr> <td>Certificate</td> <td>Chelation Therapy (CMAT)</td> </tr> <tr> <td>Certificate</td> <td>HA Course for Quality Hospital Management (HA900)</td> </tr> </table>	Doctoral Degree	Business Administration, Western University	Master's Degree	Health Business Management, Mahidol University	Bachelor's Degree	M.D., Thammasat University	Diploma Course	Dermatology and Dermatosurgery, Institute of Dermatology	Certificate	American Board Certified in Nutritional Wellness, American Board of Nutritional Wellness	Certificate	Executive Mini Master of Business Administration, NIDA Business School	Certificate	Short Course training in Skin Laser Surgery, Faculty of Medicine, Siriraj Hospital, Mahidol University	Certificate	Chelation Therapy (CMAT)	Certificate	HA Course for Quality Hospital Management (HA900)
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Training for Directors' Program:	Director Accreditation Program, Thai Institute of Directors Association (IOD)																		
Other training program:	<table border="0"> <tr> <td>Training Course</td> <td>Hospital Costing and Business Planning for Financial Management, Faculty of Public Health, Mahidol University</td> </tr> <tr> <td>Training Course</td> <td>Mastering the Dynamic of Xcellence Program, Thammasat University</td> </tr> <tr> <td>Training Course</td> <td>Mini Master of Management in Health Program, ASEAN Health Development Institute, Mahidol University and Thai Association of Preventive Medicine</td> </tr> <tr> <td>Training Course</td> <td>Executive Training Program on Administrative Justice (Class 1/2023), The Administrative Court</td> </tr> <tr> <td>Training Course</td> <td>Successful Formulation & Execution of Strategy (SFE) Program, Thai Institute of Directors Association (IOD)</td> </tr> <tr> <td>Training Course</td> <td>Entrepreneurial Finance, Faculty of Commerce and Accountancy, Thammasat University</td> </tr> <tr> <td>Training Course</td> <td>Oxford Programme on Negotiation in Bangkok, Saïd Business School, University of Oxford</td> </tr> <tr> <td>Training Course</td> <td>Leading Sustainable Corporation Program, Saïd Business School, University of Oxford</td> </tr> </table>	Training Course	Hospital Costing and Business Planning for Financial Management, Faculty of Public Health, Mahidol University	Training Course	Mastering the Dynamic of Xcellence Program, Thammasat University	Training Course	Mini Master of Management in Health Program, ASEAN Health Development Institute, Mahidol University and Thai Association of Preventive Medicine	Training Course	Executive Training Program on Administrative Justice (Class 1/2023), The Administrative Court	Training Course	Successful Formulation & Execution of Strategy (SFE) Program, Thai Institute of Directors Association (IOD)	Training Course	Entrepreneurial Finance, Faculty of Commerce and Accountancy, Thammasat University	Training Course	Oxford Programme on Negotiation in Bangkok, Saïd Business School, University of Oxford	Training Course	Leading Sustainable Corporation Program, Saïd Business School, University of Oxford		
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Director / executive in other business:	<p><u>Listed companies</u></p> <p>- None -</p> <p><u>Non-listed companies</u> (8 organizations)</p> <table border="0"> <tr> <td>2023 – Present</td> <td>Director / Health Chain Innotech Co., Ltd.</td> </tr> <tr> <td>2023 – Present</td> <td>Director / Kasemrad Ari Cancer Rangsi Raksa Center Co., Ltd.</td> </tr> <tr> <td>2021 – Present</td> <td>Director / Bangkok Chain International (Lao) Co., Ltd.</td> </tr> <tr> <td>2020 – Present</td> <td>Director / Navanakorn Medicare Co., Ltd</td> </tr> <tr> <td>2016 – Present</td> <td>Director / Sriburin Medical Co., Ltd.</td> </tr> </table>	2023 – Present	Director / Health Chain Innotech Co., Ltd.	2023 – Present	Director / Kasemrad Ari Cancer Rangsi Raksa Center Co., Ltd.	2021 – Present	Director / Bangkok Chain International (Lao) Co., Ltd.	2020 – Present	Director / Navanakorn Medicare Co., Ltd	2016 – Present	Director / Sriburin Medical Co., Ltd.								
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2016 – Present Director / Saraburi Wetchakit Co., Ltd.
2016 – Present Director / Bangkok Chain Management Co., Ltd.
2015 – Present Director / Sothon Vejchakit Co., Ltd.

Other entities that may have conflicts of interest with the Company

- None -

Meeting participation in 2025: The Board of Directors' Meeting, 5 from 5
The Executive Committee Meeting, 4 from 4
The Sustainability, Governance and Risk Management Committee Meeting, 6 from 6

Date of appointment: 10 August 2012

Number of years for directorship: 14 years

Name-Surname: Mr. Phinij Harnphanich

Age: 69 years

Position in the Company: Director

Relationship with Executives / major shareholders: Prof. Dr. Chalerm Harnphanich, M.D.'s brother

Percentage of shareholding: - None - (no change in 2025)

Education: Master's Degree Political Science (Government), Thammasat University
 Bachelor's Degree Political Science (Public Administration), Thammasat University

Training for Directors' Program: Director Accreditation Program, Thai Institute of Directors Association (IOD)

Director / executive in other business: Listed companies
 2018 – Present Independent Director and Audit Committee / Chewathai PLC.
Non-listed companies
 - None -
Other entities that may have conflicts of interest with the Company
 - None -

Meeting participation in 2025: The Board of Directors' Meeting, 5 from 5

Date of appointment: 27 February 2017

Number of years for directorship: 9 years



Name-Surname: Assoc. Prof. Dr. Virach Aphimeteetamrong
Age: 82 years
Position in the Company: Independent Director and Chairman of the Audit Committee
Relationship with Executives / major shareholders: - None -
Percentage of shareholding: - None - (no change in 2025)



Education:
 Doctoral Degree Finance, University of Illinois, Urbana-Champaign, USA
 Master's Degree Accounting Science, University of Illinois, Urbana-Champaign, USA
 Master's Degree Business Administration, Gothenburg, Sweden
 Bachelor's Degree Accounting (Second-Class Honors), Chulalongkorn University

Training for Directors' Program: Director Accreditation Program, Batch 2/2003, Thai Institute of Directors Association (IOD)

Other training program:

Seminar Course	R-SS Seminar: Engaging the Board in ESG — The Path to Effective Sustainability, Batch 1/2023, Thai Institute of Directors Association (IOD)
Seminar Course	C-Conference: Collective Action Against Corruption Conference “Innovations in the Fight against Corruption”, Batch 1/2019, Thai Institute of Directors Association (IOD)
Seminar Course	R-DF Seminar: Director Forum — “Visionary Board & Announcing 90 Qualified Companies”, Batch 2/2018, Thai Institute of Directors Association
Seminar Course	R-CF Seminar: Chairman Forum — “Digital Transformation: A Must for All Companies”, Batch 1/2018, Thai Institute of Directors Association (IOD)
Seminar Course	M-DDT Seminar: Director Dinner Talk — “Social Responsibility Partnership in Education”, Batch 2/2018, Thai Institute of Directors Association (IOD)
Seminar Course	NDC Seminar: National Director Conference — “Rising Above Disruptions: A Call for Action”, Batch 1/2018, Thai Institute of Directors Association
Seminar Course	R-CF: Chairman Forum “Chairman Role in Building Independence across the Board” Class 1/2014 and Class 1/2015, Thai Institute of Directors Association (IOD)
Seminar Course	R-SS Seminar: Special Seminar, Batch 1/2010, Thai Institute of Directors Association (IOD)
Seminar Course	M-DLB Seminar: Director Luncheon Briefing, Batch 1/2009, Thai Institute of Directors Association (IOD)
Seminar Course	M-AGM Seminar: Annual General Meeting, Batch 1/2009, Thai Institute of Directors Association (IOD)
Training Course	Hot Issue for Directors: What Directors Need to Know About Digital Assets, Batch 3/2022, Thai Institute of Directors Association (IOD)
Training Course	CGI: Corporate Governance for Capital Market Intermediaries, Batch 5/2015, Thai Institute of Directors Association (IOD)
Training Course	ACEP: Anti-Corruption for Executive Program, Batch 4/2012, Thai Institute of Directors Association (IOD)

Director / executive in other business:

Listed companies (4 organizations)

2013 – Present Chairman of Board of Directors and Audit Committee / Thai Agro Energy PCL.

2004 – Present Independent Director and Chairman of the Audit Committee / Asia Plus Group Holdings PCL.

1995 – Present Independent Director and Chairman of the Audit Committee / Metro Systems Corporation PCL.

1993 – Present Chairman of the Audit Committee / Supalai PCL.

Non-listed companies (3 organizations)

2021 – Present Director / TRIS Rating Co., Ltd.

2003 – Present Director / TRIS Corporation Co., Ltd.

1988 – Present Chairman of the Board of Directors / DR.VIRACH & ASSOCIATES OFFICE Co., Ltd.

Other entities that may have conflicts of interest with the Company

- None –

Meeting participation in 2025: The Board of Directors' Meeting, 5 from 5

The Audit Committee Meeting, 5 from 5

Date of appointment: 9 April 2004

Number of years for directorship: 22 years

Nature of relationships with company / affiliated and associated companies or juristic persons with potential conflicts of interest at present and during the past two years

- Not being an executive director, staff member, employee or adviser who earn salary from the Company
- Not being a professional service provider to the Company
- No material business relationships with the Company in such a way that may affect their independence

Nominating principles and procedures and the reason of proposing to re-elect an Independent Director, who is being the Company's Director for more than 9 years, as an Independent Director another term:

The Board of Directors has proposed that he is suitable in terms of the qualifications and experiences and be able to give independent opinions and have the qualifications consistent with the definition of an independent director (Enclosure No.9). Therefore, he should be re-elected as an Independent Director.

Definition of “Independent Director”

“Independent Director” means the director, who is independent in expressing his opinion to the operation of the Company, must be a person who has no involvement or interest to the result of operation either directly or indirectly. The qualifications of the Independent Director are as follows:

1. Hold share not more than 1% of paid-up capital of the Company, affiliate company, joint company, associated company, including the shares held by the related person.
2. Being independent either directly or indirectly of both financial and management of the Company or joint company or major shareholders of the Company, and having no benefit or interest in such manner within 2 years before being appointed as the Independent Director, unless the Board of Directors has carefully considered and see that such participation in having benefit or interest will not affect the duty performing and the independence in giving an opinion.
3. Must not be the Director who has been appointed as the representative to maintain the interest of the Director of the Company, major shareholders, or shareholders who are related to the major shareholders of the Company.
4. Must not participate in management and must not be employee, staff or consultant who receives regular salary in the Company, affiliate company, joint company, company or major shareholder of the Company.
5. Must not be related person or relatives of the executive or major shareholders of the Company.
6. Capable to perform his duty and express opinion or report result of duty performing independently as assigned by the Board of Directors, and not under the control of the Executive or major shareholders of the Company, including related person or close relatives of such person.
7. No other character that causes the inability to give opinion to operation of the Company independently.

All the definition above has complied with the rules and regulations stipulated by Securities and Exchange Commission and the Stock Exchange of Thailand.

The Company's Objectives and the Proposed Amendments Thereto

Clause	Current Objectives	Amended Objectives
6	To become a partner with limited liability in limited partnerships and a shareholder in limited companies and public limited companies.	To become a partner with limited liability in limited partnerships and a shareholder in limited companies and public limited companies, <u>or a unitholder in mutual funds and to make investments or participate in investments as well as to engage in and carry on any business, whether domestically or internationally.</u>
8	To engage in the businesses of hotels, restaurants, bars and nightclubs.	To engage in the businesses of hotels, restaurants, bars, nightclubs <u>and food establishments and the sale of food and beverages.</u>
16	To engage in the businesses of private hospitals and health service facilities, including undertaking to treat patients and sick persons, as well as to perform technical practice and training on medical and health.	To engage in the businesses of private hospitals and health service facilities, <u>including undertaking to examine and treat patients and sick persons, as well as to provide technical practice, training and education and to operate institutions, schools or universities in all fields of medical sciences and public health (subject to obtaining the relevant governmental approvals).</u>
22	To engage in the bidding business for working under a hire of work as specified in the objectives to persons, bodies of persons, juristic persons, government agencies and government organizations.	To engage in the bidding business for working under a hire of work as specified in the objectives to persons, bodies of persons, juristic persons, government agencies and government organizations, <u>both domestically and internationally.</u>

Additional Objectives of the Company

Clause	Additional Objectives	Clause	Additional Objectives
25	To provide consultancy, advice and opinions in relation to medical services, including technology and innovation.	26	To conduct and undertake medical, public health and health-related research, including any other research activities, as well as technology and innovation development for government agencies or private entities; and to study, analyze, collect, compile and report statistics and information relating to medical activities, industry, science, agriculture, marketing, advertising and commerce for purposes related to the Company's business operations.
27	To operate businesses relating to X-ray imaging services, including the development, processing and printing of images, as well as providing consultation and diagnosis based on X-ray images.	28	To provide telemedicine services or remote medical care services.
29	To provide telepharmacy services, including the delivery of medicines and medical supplies.	30	To provide digital platform services relating to telemedicine and telepharmacy services.

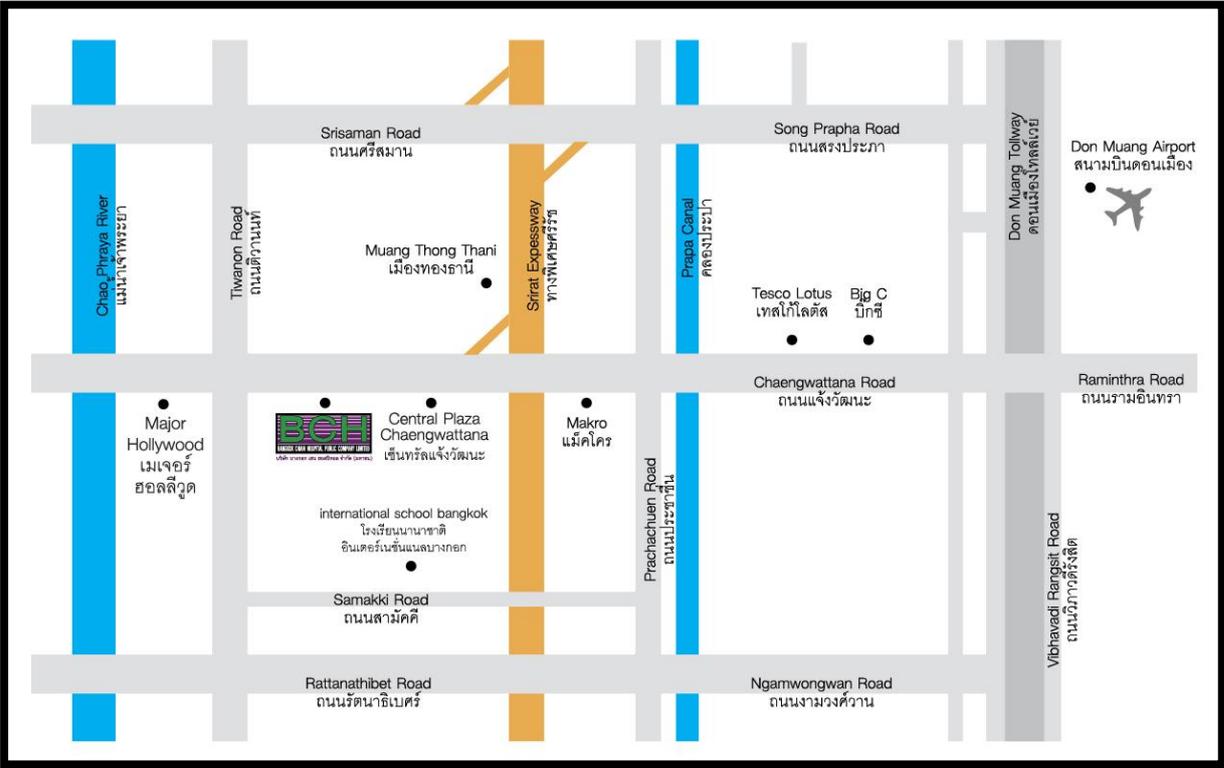
Clause	Additional Objectives	Clause	Additional Objectives
31	To sell, distribute, procure or appoint distributors for health check-up packages, medical service packages, aesthetic service packages and laboratory testing packages.	32	To act as an intermediary for scheduling medical appointments, physician consultations and medical services of all types between service recipients, transportation providers and service providers through digital platforms or any other means.
33	To operate pharmacy businesses under a franchise system.	34	To procure, manufacture, import and/or export, retail and wholesale medicines, herbal medicines, health supplements, therapeutic and preventive medicines for humans and animals, dietary supplements, health foods, specialized foods, food and beverages of all kinds, chemical solutions, medical supplies, chemical substances, hazardous substances, medical devices, hospital equipment, pharmaceutical products, equipment for patients and persons with disabilities, scientific instruments, medical apparatus, spare parts, prosthetic devices and related components, including cosmetics, beauty products and other consumer goods.
35	To provide services relating to quality testing and analysis of medicines, foods, dietary supplements, cosmetics and pharmaceutical products, including clinical studies, bioequivalence studies, biological product testing, safety studies, efficacy studies and the study of side effects in humans.	36	To undertake the installation, construction, repair, maintenance and modification of medical equipment, hospital equipment, scientific equipment of all branches, mechanical engineering machinery, electrical engineering works, chemical engineering works, civil engineering works and industrial machinery of all types.
37	To provide intermediary services for arranging the delivery of goods between transporters and sellers through digital platforms or any other means.	38	To operate electronic commerce businesses and conduct transactions through all types of electronic media, including the purchase and sale of goods or services through electronic media or internet networks both domestically and internationally (excluding direct sales and direct marketing businesses).
39	To provide digital platform services for marketplace operations facilitating the buying and selling of goods or services.	40	To provide media services for public relations, advertising and information exchange through internet media or communication devices.
41	To provide information services through internet media for knowledge, entertainment or as channels for business activities of organizations, agencies, shops and individuals.	42	To operate information service centers and customer relationship service centers.
43	To trade in, establish, manage, lease or rent spaces, office buildings, warehouses and other real estate, whether owned by the Company or by others.	44	To operate factories for the manufacture, assembly, repair and modification of products specified in the Company's objectives.

Clause	Additional Objectives	Clause	Additional Objectives
45	To import products for distribution within the country and export products for distribution abroad as specified in the Company's objectives.	46	To manufacture and trade fresh food, dried food, canned food, ready-to-eat food, beverages and other consumable products.
47	To manufacture and trade paper products, stationery, printing materials, books, educational equipment and office supplies.	48	To provide payment services and electronic payment collection services through devices or internet networks, subject to approval from relevant authorities.
49	To engage in land allocation, land trading, construction of residential buildings, commercial buildings and condominiums for sale or lease, and to undertake construction of buildings, commercial buildings, condominiums, residential buildings, offices and all types of construction works including civil works.	50	To procure, manufacture, import and/or export, retail and wholesale textiles, synthetic fabrics, yarn, elastic yarn, nylon fibers, synthetic fibers, stretch yarn, garments, ready-made clothing, apparel, clothing accessories, socks, stockings, leather goods, footwear, bags, consumer goods, textiles and sports equipment.

Map of the broadcasting location of the meeting via electronic media (E-AGM)

2026 Annual General Meeting of Shareholders
via Electronic Meeting (E-AGM) only

The meeting shall be broadcasted from
Bangkok Chain Hospital Public Company Limited, Head office
No.44 Moo 4, Chaengwattana Road, Pakkret, Nonthaburi.



BCH

BANGKOK CHAIN HOSPITAL PUBLIC COMPANY LIMITED



โรงพยาบาลเกษมราษฎร์
KASEMRAD HOSPITAL



โรงพยาบาลเกษมราษฎร์
KASEMRAD INTERNATIONAL



โรงพยาบาลเว็ลด์เมดิคอล
World Medical Hospital



โรงพยาบาลการุญเวช
KARUNVEJ HOSPITAL